## **Local Community Fund Assessment Criteria**

## General

The assessment criteria are split into two sections, organisational criteria which relate to your organisation, its governance and management, and project criteria which relate to the activities you are seeking funding for.

The document 'Assessment Criteria' sets out the funding criteria, summarises the evidence we are looking for, states whether the assessment will be based on documents you submit or specific questions on the Local Community Fund forms, and shows what percentage of the score for each section is allocated to each of the criteria.

The organisational criteria are assessed first. If you do not score at least 50% and pass the essential pass/fail questions, none of your projects will go forward to the next stage of assessment.

## **Organisational Criteria**

All bids must meet the basic organisational criteria set out below at a level which is appropriate to their size. We do not expect small organisations to have sophisticated documentation or processes. However, you will need to be able to show that you have thought about all of the criteria and have something in place which is reasonable for your size and income.

For the purposes of the organisational criteria we are defining size by annual income (by which we normally mean as set out in your last approved accounts), as follows:

• Large over £250,000

• Medium over £25,000 up to and including £250,000

• Small up to and including £25,000

New organisations should use their anticipated annual income, including the total LCF applied for.

Some organisational criteria are scored '**Pass/Fail**'. Those in bold are essential and your bid will <u>not</u> go forward if the assessment is 'Fail' on 'Governance', 'Financial Management' or 'Equalities'.

Some organisational criteria are scored with the maximum number of available marks indicated in the 'Max Score' column. The total is 90 overall. Your assessment

needs to score <u>more than</u> 45/90 for your bids to go forward to the second stage to assessment.

If you fail in the organisational criteria assessment on 'Managing People', 'Safeguarding' or 'Insurance' your bid may still be assessed. However, if your organisation is offered funding it will have to reach the pass standard on all three before any funding contracts can be signed.

Criteria	Evidence	Assessed by	Scoring guidance	Max Score
How you are governed and led	You must have a constitution or other governing document to demonstrate that your organisation is properly established and not for profit.	Submit document	Constitution or other governing document with details of,  1. Membership, 2. Committee structure 3. Not for profit 4. Dissolution clause	
	You will also need to be able to show that:  1. You have a committee which meets regularly; 2. When you had your last annual general meeting, and 3. If you are a larger organisation, whether you have sub committees to deal with particular areas such as finance or personnel.	Questions	Regular management committee meetings  List of management committee/Board members (this may be included in annual report and/or accounts)  AGM date within past two years  Sub Committees (large only)	Pass/ Fail
Business planning	Do you have a business plan or strategic plan for your organisation or can you show that you can develop a plan if asked?  It does not need to be very sophisticated if you are a small organisation, but enough to show you have thought about and planned how you will provide your services.	Submit documents	MET (40)  Large organisation – full three to five year plan which includes:  Organisational purpose, aims & objectives;  Client need; Strategic context, i.e policy environment, issues affecting clients, how needs may change over time (could be PEST	40

Criteria	Evidence	Assessed by	Scoring guidance	Max Score
			<ul> <li>analysis)</li> <li>Assessment of organisational capacity (i. SWOT analysis)</li> <li>Plans for next 3-5 years (yr 1 in detail)</li> <li>Resources required to fulfil plans</li> </ul>	
			Risk assessment and contingency planning  Medium or small organisation      a document which demonstrates the organisation has considered the seven key issues in detail. Level of detail will be proportionate to the size of the organisation.	
			PART (20)  Large organisations — Business plan which covers  a) some but not all of the key issues, or  b) all the issues but not in detail	
			Medium and small organisations – Document which demonstrates the organisation has considered  a) some but not all of the	
			key issues, or  b) all the issues but not in detail  FAIL (0)	
			Large Organisations – no business plan or business plan which does not cover any or	

Criteria	Evidence	Assessed by	Scoring guidance	Max Score
			only one of the key issues.  Medium and small organisations – no indication that the organisation has considered any or only one of the key issues.	
Managing the organisation	You must be able to show that you have processes in place to deliver services effectively and that your organisation's resources are managed efficiently.	Questions and submit documents	'Yes' to  1. written procedures proportionate to the size of the organisation, and either  2. recognised quality mark, or 3. clear description of how organisation manages quality  PART (20)  'Yes' to one of the three questions  FAIL (0)  'No' to all  NB Quality marks should be relevant to the service. National quality marks from umbrella bodies are acceptable if national body is recognised regulatory body, eg. Advice Services Alliance, Sport England, NCVO  Policies and procedures should comply with current legislation and should be dated and regularly reviewed  Essential policies and procedures are set out in the	40

Criteria	Evidence	Assessed by	Scoring guidance	Max Score
			funding agreement and must be in place before the agreement is signed.	
Managing people	If you employ staff, your management must include:  1. An effective and fair way of recruiting staff using a job description and person specification;  2. Written contracts of employment, which meet legal requirements;  3. Clear written discipline and grievance procedures in line with ACAS codes of practice; and  4. Adequate training for the duties they have to perform.  If you work with volunteers, your management should include:  1. A recruitment process to ensure volunteers are appropriately placed;  2. A clear description of volunteers' roles, and  3. Adequate training for the duties they have to perform.  4. Clear procedures for reimbursing volunteer expenses	Questions and submit documents	MET All YES FAIL Any NO	Pass/ Fail
Financial management and viability	<ol> <li>You must keep to all financial and accounting requirements of charity and company law, if appropriate.</li> <li>You must follow good practice in relation to the business' financial controls.</li> <li>You must be able to provide accounts appropriate to the size of your organisation.</li> </ol>	Questions Submit document	<ol> <li>Accounts meet charity commission or other regulator's standards</li> <li>Yes to 50%+ questions on 'Finances'</li> <li>Balanced income and expenditure budget for the organisation</li> <li>Latest annual accounts show that the organisation does not have</li> </ol>	Pass/ Fail

Criteria	Evidence	Assessed by	Scoring guidance	Max Score
			creditors/debts which appear unserviceable over the coming year(s) given their average income of unrestricted or designated funds.  5. The organisation is able to demonstrate income from a diversity of funding sources  6. The organisation has a clear reserves policy which is appropriate for its size.  NB  New organisations will not have accounts. Assessment should therefore exclude reference to accounts but include all other points.	
Equality and Diversity	You must have an equal opportunities or equalities and diversity policy and be able to show that you actively use it.  In recruitment (to board and team) In planning and provision of services In the management of your organisation	Submit document	All organisations must have an equal opportunities or equalities and diversity statement or policy in place which addresses at least two of the three criteria.  Adequacy of policy will be assessed at contract mobilisation stage if bid is successful and funding will only be paid when adequate policy is in place or agreed action plan to revise policy.	Pass/ Fail
Safeguarding children and adults at risk of abuse	Do you have policies on protecting children and adults at risk of abuse which are appropriate to the service? Are your staff and volunteers appropriately trained?	Submit document	All organisations must have safeguarding policies and procedures in place appropriate to their activities.  Adequacy of policies and procedures will be assessed at contract mobilisation stage if bids successful and funding will only be paid when	Pass/ Fail

Criteria	Evidence	Assessed by	Scoring guidance	Max Score
			adequate policies in place.	
Insurance	You must be able to show that your organisation has enough insurance cover for your activities, events, staff, premises, equipment and vehicles, including:  1. Public liability (£5m); 2. Employer's liability cover if you employ staff (£10m); 3. Property and equipment insurance against fire, theft, loss and damage; 4. Vehicle and driver insurance if vehicles are owned or driven; and 5. Professional indemnity if you give advice to members of the public.	Submit document	Documents should be current and for appropriate amounts.  Not all insurance will be required for all activities.  New organisations will not have insurance in place but must demonstrate that they have adequate cover in mobilisation phase.	Pass/ Fail
Other resources	Will our support help you to get other resources such as volunteers or funding from other sources?	Question	MET (10)  YES plus evidence of other funding/resources from accounts/annual report  PART (5)  YES with little evidence  FAIL (0)  NO	10

## **Project Criteria**

This section sets out the criteria we will use to assess your project proposals. We will assess your project proposals proportionate to the size of your organisation. If you are a small organisation, you will not have to provide as much evidence as larger organisations, but you must be able to show that you understand, and are working towards meeting, each of the criteria.

The council will not consider funding any project which scores less than half the available score in any section.

Scoring is on a sliding scale from 'excellent' to 'fail' graduated from five to zero. The scores will then be 'weighted' according to the maximum score for the section. For example, the 'five to zero' score for 'Outcomes' would be weighted x3 to achieve a score out of a maximum of 15 for the section.

Some funding schemes have specific requirements such as advice quality standards, registration with a regulatory body and food hygiene standards. Evidence of these <u>must</u> be submitted with project forms. The council will not fund activities which require these if organisations do not provide evidence.

Criteria	Evidence	Assessed	Scoring Guidance	Max Score
Ability to deliver	Your bid must show that the arrangements you are proposing can deliver the service effectively. You will need to provide:  • A description of the project, including:  ○ What the activities/services are;  ○ Plans for delivery – where, how, how frequently, numbers of beneficiaries (these may be used to set your key performance indicators (KPIs) if your bid is successful);  ○ How you will reach your target beneficiaries;  ○ Geographic area targeted;	Question	Project description (10 points max)  Clear description of activities Geographical area and rationale Target residents and rationale Delivery plan clarifying when, where and how activities/services will be provided Clear proposals for KPIs that the project will deliver (may be set out in outcomes section)	25
	Details of any partnership arrangements. These may be		Partnership arrangements (5	

Criteria	Evidence	Assessed	Scoring Guidance	Max Score
	informal links to other services or more formal consortium arrangements;  • Details of why you think your project is needed such as local research and user feedback  • Details of how your proposal will help achieve the service priority set out in the prospectus  • Evidence that appropriate standards, check and training will be in place (e.g food hygiene, DBS checks)		<ul> <li>If there is a formal partnership or consortium, a clear outline of who will deliver the project (including details of partnership working if appropriate)</li> <li>Evidence of informal partnership links</li> <li>Added value of partnership arrangements articulated</li> <li>NB Theme 3 – Advice and Information will be scored op to 10 in this section as set out in Scheme 3a, making the maximum score for this scheme 105.</li> <li>Demonstration of need (5 points max)</li> <li>Local research/user feedback</li> <li>Local published data (Census, JSNA etc)</li> <li>National data</li> <li>Link to LCF priority (5 points max)</li> <li>Clear link between activity and priority</li> </ul>	
Track record	You must be able to show that your organisation has a track record of delivering service effectively in the type of service you want us to fund. If your organisation is new, you must be able to show that the individuals involved in it have a successful track record in other	Question	Experience (with examples as evidence) should include:  • Delivering projects similar to proposal  • Activity  • Complexity  • Size, and	5

Criteria	Evidence	Assessed	Scoring Guidance	Max Score
	organisations		<ul> <li>Value</li> <li>Meeting monitoring and reporting requirements</li> <li>Achievement of outcomes or evidence of impact of previous work</li> </ul>	
Service Co- design	How will your proposal include further co-design with residents? We expect organisations to work with residents and other stakeholders towards improving the service over the period of funding. This may include revising the outcomes to be achieved and changing the way the service is delivered.  You will need to describe how you will engage with residents and other stakeholders to co-design improvements to your service. (See additional guidance)	Question	Plan should include a process for meaningful engagement of residents and other stakeholders in service improvement through:  • User involvement including feedback, focus groups etc • Working with non-users and partners • Needs and trends analysis which make reference to basic principles of co-design:  • Inclusion • Respect • Participation • Outcomes focus	10
Quality assurance	You must show that you have achieved a recognised quality assurance standard or some other evidence which shows your organisation actively tries to improve quality.	Question	Appropriate QA accreditation must be in place for 'excellent' score with evidence of action to maintain standards.  If no QA accreditation in place, must show evidence of working towards QA and/or evidence that a quality standard framework or appropriate processes are in place.	10
Equalities and Diversity	You will need to be able to show how your service promotes equalities and how it affects people who have protected equalities characteristics.	Question	Evidence of consultation with people with protected equalities characteristics  Proposals to minimise barriers	5

Criteria	Evidence	Assessed	Scoring Guidance	Max Score
	If your project is specifically targeting people with one or more protected equalities characteristics, you should explain why there is a particular need to do this.		to potential users of services.  Proposals to monitor equalities impact  If appropriate, sufficient information to justify or explain why the project will be targeting specific groups/sections of the local community	
Community cohesion and reducing poverty	How will your project contribute towards community cohesion and reducing poverty?  You will need to show how your proposed service will help people from different backgrounds get on well together in the local area and meet some or all of the borough's community cohesion outcomes	Question	At least one outcome which links to the borough's community cohesion outcomes  Clear evidence that proposal will help reduce poverty in target groups	5
Value for money	How do you know that the service you are proposing offers good value for money? Have you compared it with other, similar services? Does your service bring something extra which other services would not be able to provide?	Question	Realistic costs     Adequate funding for proposed activity     All project staff paid at least London Living Wage     Cost comparisons     Clear explanation of the basis on which costs have been assessed     Leverage of other resources such as volunteers and in kind support	10
Local value	How will your proposal demonstrate local value? You will need to demonstrate your ability to reach residents and communities in Tower Hamlets and that you have:  a) Good knowledge of the neighbourhoods, needs and	Question	Evidence of local knowledge through:  • Local presence • Track record of local delivery • Impact locally (outcomes of previous	15

Criteria	Evidence	Assessed	Scoring Guidance	Max Score
	services where you work (or are planning to work);  b) Working links and connections with other organisations (from all sectors);  c) Plans to utilise and deepen your local connections over the course of an LCF project, and  d) Current or potential partnership arrangements.		work)  User feedback  Local research of needs  Evidence of local connection through:  Partnerships with local organisations (VCS or public)  Engagement with local structures such as appropriate forum or network membership  Links with other providers such as referrals or joint activity	
Outcomes	There must be evidence in your bid that you will be able to demonstrate change using outcomes and indicators which are SMART – specific, measurable, achievable, realistic and time-related.	Question	Outcomes must be:  Relevant to the specification  Achievable from the proposed activities  Have relevant indicators and measures  SMART	15